



2018 ANNUAL REPORT



Alberta Water Council



About the Water Council

The Alberta Water Council (AWC) is a multi-stakeholder partnership that provides leadership, expertise and sector knowledge to engage and empower industry, non-government organizations and governments to achieve the outcomes of the *Water for Life* strategy.

Created in 2004 under Ministerial Order by Alberta's then-Minister of Environment, the AWC serves as a unique example of the concept of shared governance. It is one of three types of partnerships named under the *Water for Life* strategy; the others are Watershed Planning and Advisory Councils and Watershed Stewardship Groups. In November 2007, the AWC was formally incorporated as a not-for-profit society under Alberta's *Societies Act*, with its own bylaws and governance structure. It operates by consensus and is guided by an executive committee.

The AWC is a valued partner in the Province's water management system. It regularly reviews implementation of the *Water for Life* strategy and champions the achievement of the strategy's goals. The structure of the renewed *Water for Life* strategy is based on a strong relationship between three goals:

- Safe, secure drinking water
- Healthy aquatic ecosystems
- Reliable, quality water supplies for a sustainable economy

The AWC also provides a forum for discussion of provincial-scale water management issues and advises the Government of Alberta, stakeholders, and the public on effective water management practices and solutions to water issues. It submits reports and recommendations directly to its members and the public. However, the Government of Alberta remains accountable for the implementation of the *Water for Life* strategy, and continues to administer water and watershed management activities throughout the province.

Alberta Environment and Parks provides an annual grant to cover core operating costs but the AWC is responsible for its own financial management. Office space and other operational support are also provided by the Government of Alberta. Financial information for fiscal year 2018 is available on the AWC website.

About this Report

This is the AWC's fourteenth annual report. It summarizes activities for the calendar year 2018.

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Executive Summary

This annual report describes the activities of the Alberta Water Council (AWC) in 2018. In addition to the usual project team work, the AWC developed a new three-year business plan under the guidance of the executive committee, which also oversaw revisions to the Process Guidelines. Amalgamation of operations with the Clean Air Strategic Alliance was completed and both organizations will realize cost savings as a result. The AWC also undertook preliminary engagement with Indigenous communities to strengthen relationships.

Project activity in 2018 focused on two important areas: building resiliency to multi-year drought, and protecting sources of drinking water in Alberta. Both project teams have had a heavy workload as they used various approaches to compile relevant information from Alberta and other jurisdictions on these two topics. Both projects expect to wrap up in late 2019. In addition to the traditional detailed reports to the board, both teams will be generating substantial products intended for use at the local and regional level. The Building Resiliency to Multi-Year Drought Team is producing a guide and workshop materials that Watershed Planning and Advisory Councils (WPACs) can use to engage small urban and rural municipalities as they seek to address multi-year droughts. The Protecting Sources of Drinking Water in Alberta Team is preparing a source water protection guidance document for protecting public, private, and individual drinking water sources in the province.

The AWC continues to operate within its core budget; financial information about operations is available on the AWC website. Staff and board members remain active in their outreach within Alberta and elsewhere, sharing information about the AWC, its projects, and the consensus-based process. For more information on the AWC, its publications, and activities, please visit our website at www.awchome.ca.



Board Members

The following individuals served as board members and all gave generously of their time and expertise to advance the AWC's work this year.

Sector Group	Director	Alternate
Industry		
Chemical and Petrochemical	Rob Hoffman	Greg Moffatt
Cropping		Fiona Briody
Forestry	Keith Murray*	Dan Moore
Irrigation	Margo Jarvis Redelback	Richard Phillips
Livestock		Doug Sawyer
Mining	James Guthrie	Chris Fordham
Oil and Gas	Deanna Cottrell	
Power Generation	Jim Hackett	Ahmed Idriss
Non-Government Organization		
Environmental	Carolyn Campbell	Bob Cameron
Environmental	Jason Unger	
Environmental	Maureen Bell	
Fishery Habitat Conservation	Silvia D'Amelio	
Lake Environment Conservation	Jay White*	Bradley Peter
Watershed Planning and Advisory Councils	Roxane Bretzlaff	Morris Nesdole
Wetland Conservation	Tracy Scott	

* Executive member as of December 31, 2018

Sector Group	Director	Alternate
Government of Alberta and Provincial Authorities		
Alberta Agriculture and Forestry	Dave Burdek	Jamie Wuite
Alberta Energy	Stephanie Clarke	Wade Clark
Alberta Environment and Parks	Bev Yee	Rick Blackwood*
Alberta Health		Merry Turtiak
Alberta Innovates	Brett Purdy	John Van Ham
Other Government		
Large Urban	Mark Brostrom	Nancy Stalker
Métis Settlements	Darren Calliou	
Rural	Paul McLauchlin	Tom Burton
Small Urban	Tanya Thorn*	Che-Wei Chung
Ex-officio		
	Andre Asselin*	

* Executive member as of December 31, 2018

The AWC gratefully acknowledges the contributions of the following individuals, who stepped down in 2018:

Directors

Cheryl Fujikawa, Al Kemmere, Stacey Schorr, Stuart Thiessen

Alternates

Peter Aku, Rachel de Vos, Vicki Lightbown, Katherine Sinex

Executive Director's Message

This past year reflected change and growth at several levels for the Alberta Water Council. We completed the amalgamation of operations with the Clean Air Strategic Alliance and, despite some one-time costs, AWC will see a substantial savings due largely to shared staff salaries and benefits. With staff support and enthusiasm, we made considerable progress in streamlining, updating, and harmonizing administrative and financial processes to increase efficiencies.

A key focus in 2018 was developing a new business plan. Staff worked closely with the executive committee and a consultant to design and deliver the business planning workshop for the board, and then draft a new three-year plan that will come into effect in 2019.

We also did some preliminary Indigenous engagement to build and strengthen relationships. A highlight was a sacred and traditional Water Ceremony with elders of the Samson Cree Nation in September, followed by a meeting with the South Saskatchewan Regional Plan First Nations table to share information about both AWC and CASA. Earlier in the year, staff were invited to attend a ceremony that saw the signing of a historic education agreement between the Maskwacis Education Schools Commission and the Government of Canada.

Two project teams were active this year and they took on a particularly heavy workload that was well-supported by team members and staff. Both teams expect to complete their work by the end of 2019. Staff continue to reach out to our stakeholders, Indigenous partners, and others interested in the AWC's work, making regular presentations and participating in meetings and workshops in response to invitations. Building on the response to our informational videos, two more were produced in 2018 and are available online.

The energy and dedication shown by our volunteer board and team members remain a hallmark of the Council and for their ongoing involvement, we are deeply grateful. In 2019, it will be 15 years since the AWC was established by the Government of Alberta and we look forward to continuing to provide solid advice to our Members and to all our stakeholders in the years to come.



A handwritten signature in blue ink, appearing to read 'Andre Asselin'.

Andre Asselin

Our Team as of December 31, 2018

Executive Director

Andre Asselin

Operations Manager (Acting)

Anuja Ramgoolam

Project Managers

Marie-Claire St-Jacques

Katie Duffett

Petra Rowell

Communications Advisor

Cara McInnis

Board and Office

Administrator

Christa Edwards

Writing and Editing Support

Kim Sanderson

Accounting

Sunny Yeung



Committee, Working Group and Project Team Members

The following individuals contributed their time and expertise to AWC committees, working groups, and project teams in 2018, and the AWC gratefully acknowledges their commitment and support. The AWC also thanks the many other individuals from various stakeholder groups who reviewed documents, responded to surveys, and volunteered their time in support of our activities.

Barry White

Brett Purdy

Carmen de la Chevrotière

Chandra Tomaras

Che-Wei Chung

Dan Moore

Danielle Koleyak

Dean Morin

Debra Long

Fiona Briody

George Roman

James Guthrie

Jay White

Jenna Curtis

Judy Stewart

Keith Murray

Kristen Lorenz

Kyle Swystun

Lauren Makowecki

Margo Jarvis Redelback

Mike Christensen

Pamela Duncan

Paul McLauchlin

Phil Boehme

Randy Taylor

Rick Blackwood

Rosey Radmanovich

Roxane Bretzlaff

Sarah Skinner

Sharon Willianen

Soren Odegard

Stephanie Neufeld

Susanna Bruneau

Tanya Thorn

Tim Romanow

Trevor Rhodes

AWC Activities and Progress in 2018

Each of the three areas of core business in the AWC's Business Plan has a specific goal and several strategies to achieve the goal. Activities in 2018 supported progress in all three core business areas, as reflected in the chart below. The areas of AWC activity for 2018 are described later in this report. A report on performance measures appears in the next section. This year, the AWC prepared a new three-year business plan, which will come into effect in 2019, along with revised performance measures.



The board continued to track annual progress in implementing its recommendations, using an updated approach agreed to in 2017. Of the Council's 276 recommendations, 45% have been implemented, 3% are partially implemented, 47% are pending, and 5% are closed as of 2018. "Partially implemented" means that the recommendation or its intent has been partially implemented but there is no plan to implement the outstanding portion. "Pending" means that the recommendation is at some stage of implementation or implementation status is uncertain, and subsequent follow-up will be undertaken. The AWC will not be requesting updates on recommendations that have been implemented or are closed. Detailed reports on implementation progress are available on the AWC website.



Evaluating and Measuring Performance

The Alberta Water Council fully supports the tenet “what gets measured gets done.” It is important for the AWC to demonstrate to itself, stakeholders, and the public that its three goals are being achieved, which makes performance measures an essential part of the AWC’s three-year business plan. The executive committee is responsible for evaluating and reporting on the AWC’s performance each year on behalf of the board. This is the sixth year the AWC is reporting on its performance in its annual report.

Setting Priorities

The 2014–2016 Business Plan identifies goals, strategies and performance measures to guide the AWC as it strives to achieve its mandate. A new three-year business plan was adopted in late 2018 and associated performance measures will be developed in 2019; for 2018, performance is again based on the measures documented in the previous Business Plan.

Performance Measures

The AWC has five performance measures, one for the first goal and two each for goals two and three.

Goal 1: The implementation of the *Water for Life* strategy is reviewed in a timely and thorough manner.

Performance Measure 1a: Percentage of Alberta Water Council members contributing to the *Water for Life* Implementation Review report, which is due 18 months after the period under review.

Target: 90% of Council members contribute to the *Water for Life* Implementation Review report.

Results: The AWC regularly reviews implementation progress of the *Water for Life* strategy. However, the review is not done on an annual basis, and thus this performance measure is not assessed every year. The last review covered the period from 2012 to 2015, and performance was evaluated in the 2016 annual report. The next review will cover 2016–2019 and will be reported on in 2020.

Goal 2: Alberta Water Council's policy recommendations are timely, based on credible information, implementable, have consensus, and support *Water for Life* goals and timelines.

Performance Measure 2a: Percentage of projects completed in the timeline prescribed in the approved project terms of reference.

Target: 100%

Results: This performance measure cannot be reported on for 2018; two new projects were struck this year, but neither was scheduled to be completed by the end of the year.

Performance Measure 2b: Percentage of issues identified by Alberta Water Council project teams addressed with consensus recommendations.

Target: 85%

Results: This performance measure cannot be reported on for 2018 because the two active teams will be continuing their work through 2019.

Goal 3: Alberta Water Council has an effective process for sectors to discuss and resolve water management issues.

Performance Measure 3a: Percentage of directors satisfied that the Alberta Water Council's processes and communications are addressing the needs of the board.

Target: 85% of directors are satisfied with the communications strategy and its implementation.

Results: The target for this performance measure was met and surpassed with 100% of directors who responded to the poll expressing their satisfaction with the communications strategy and its implementation.

Performance Measure 3b: Percentage of identified process gaps being appropriately addressed within six months of coming to the Alberta Water Council's attention.

Target: 100%

Results: The AWC reviews its process guidelines on a three-year cycle. A review completed in 2018 revealed no significant process gaps. This performance measure requires that process gaps be identified before they can be addressed, so this performance measure may not be assessed every year.

Committees, Working Groups and Project Teams

Committees, working groups and project teams are where much of AWC's substantive work is done. Like the AWC, these multi-stakeholder bodies make decisions by consensus.

Committees are typically formed to deal with administrative matters and often carry on their work from year to year. Occasionally, a committee is formed for a specific activity.

Working groups are formed when the AWC decides that more detailed work is needed in an area. The main purpose of a working group is to scope the issue and recommend how it could be addressed. This usually involves preparing terms of reference for a project team.

Project teams are established to investigate particular water issues thoroughly and come back to the board with a report and recommendations. Terms of reference for each team are available on the AWC's website.

This section briefly describes the accomplishments of each committee, working group and project team.

Reports from AWC teams are available online at www.awchome.ca.

Committees

Executive Committee

The AWC is guided by a five-person executive committee, which includes a member from each of the four sector groups plus the executive director who also serves as the secretary-treasurer. The executive committee provides financial and statutory oversight on behalf of the board, sets the agenda for each board meeting, and responds to issues that arise between meetings, giving guidance to staff or handling the matter directly, as appropriate. Executive members liaise with Government of Alberta (GoA) ministers and monitor the board's effectiveness and adherence to AWC policies and procedures. Along with board directors, they communicate with the media when required. As well, the executive committee leads communications, strategic, and business planning activities.

The executive committee had a busy year in 2018, among other things, overseeing the development of a new three-year business plan. This process began with a survey of AWC Member organizations and staff to gather information as part of an environmental scan. The responses were compiled and circulated to the board prior to a facilitated workshop in June to assess work done to date, reaffirm or revise the AWC's strategic direction, and identify operational priorities. These discussions provided the foundation for a new business plan, which was approved by the board in November, along with a process to develop new performance measures. Staff will undertake preliminary work on the new measures, with oversight by the executive committee and subsequent input and approval from the board. The new metrics will be used to assess organizational performance for 2019.





The Council's Process Guidelines were reviewed this year on the usual three-year cycle and minor updates were made to reflect changes since the previous review.

In setting agendas for board meetings in 2018, both member and non-member agencies were regularly invited to make presentations on work that was relevant and of interest to the AWC. This gave board members a chance to ask questions and gain new insights to help them remain abreast of current and emerging water issues in Alberta. Wet areas mapping, sustainable water management in the Athabasca River Basin, the North Saskatchewan Regional Plan, water literacy and lake management, and cross-ministry coordination of water issues in the GoA were among the 2018 topics.

As part of the amalgamation of support services with the Clean Air Strategic Alliance last year, the executives of the two organizations held one joint meeting to address items of mutual interest and importance. Indigenous engagement was an area of heightened activity for both organizations in 2018, and the AWC executive committee provided advice and feedback to staff as they considered options and opportunities.

Project Teams

Two working groups prepared terms of reference for new project teams in 2018, and both were approved by the board. The work of these teams is noted below. As well, at its November meeting, the board agreed to reconvene the *Water for Life* Implementation Review Committee in 2019.

Building Resiliency to Multi-year Drought

This team was established in March 2018 to produce a guide and workshop materials that can assist WPACs as they engage municipalities and communities in their watershed to better plan for, mitigate, respond to, and recover from multi-year droughts. This work is expected to raise awareness about the triggers and risks associated with multi-year drought, provide resources to inform decision makers about drought response and recovery in Alberta, and improve access to relevant tools and resources.

This year, the team completed a literature review and conducted 13 interviews with individuals knowledgeable about multi-year drought in Alberta. Interviews confirmed the need to address economic, ecological, and social impacts and that adaptation strategies and continuous communication are the key to planning for, mitigating, and recovering from multi-year drought. Many examples of adaptation strategies exist, such as water storage; water supply inventory and demand management; water conservation, efficiency, and productivity planning; land use planning; and water use policy and bylaws.

The team also began compiling an inventory of existing tools and resources relevant to Alberta, including case studies, and is working to identify and increase awareness of roles and responsibilities for municipalities. The project is expected to be completed in late 2019 with the production of a guide and workshop materials that WPACs can use in engaging small urban and rural municipalities as they seek to address multi-year droughts.

Protecting Sources of Drinking Water in Alberta

Building on earlier work done by the Council, terms of reference to establish this team were approved in March 2018. The project is documenting existing source water protection (SWP) approaches and risk management models in Alberta and in other jurisdictions to identify successes, gaps, barriers, redundancies, and lessons learned. The findings will be compiled into a document that provides guidance for protecting public, private, and individual drinking water sources in this province. The work has focused on the quality of both surface and groundwater supplies, while recognizing that water quality and quantity are related.

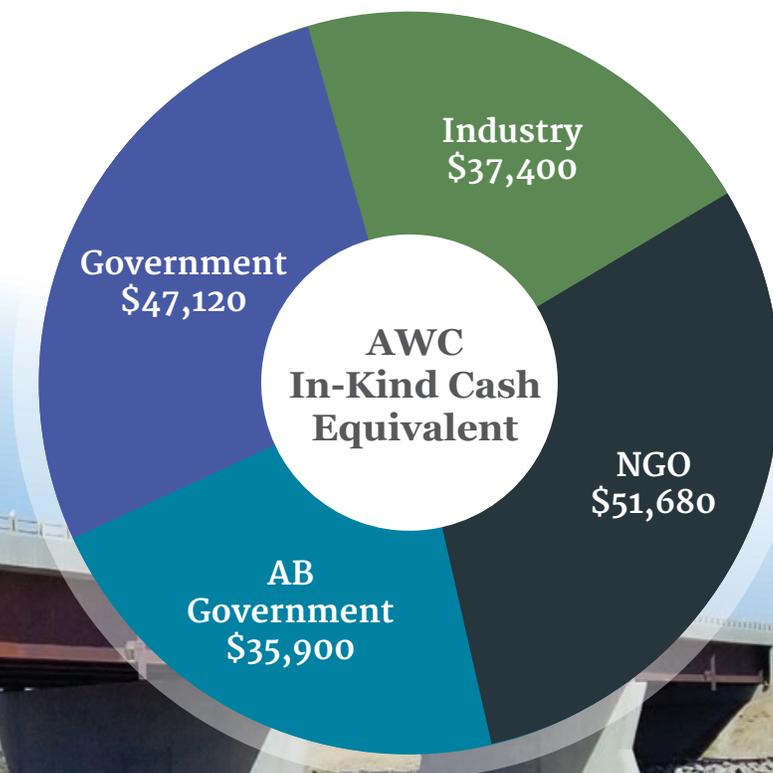
In 2018, the team synthesized SWP practices, processes, and risks to drinking water in Alberta and documented complementary source water-related initiatives. A consultant was engaged to do the jurisdictional review of SWP approaches and risk management models in four other jurisdictions: British Columbia, California, Colorado, and Australia. Results to date show that all jurisdictions have a multi-barrier approach to drinking water protection and many have prepared source water protection plans. Education and outreach was a common strategy for raising awareness and getting people involved. Barriers include insufficient community engagement and lack of funding for private water sources. Initial conclusions are that: provincial or state funding and direction are helpful (e.g., grants, templates, data, maps, in-kind support, support for stakeholder engagement); community engagement is an opportunity to help with implementation; and protection of private water sources remains a challenge. The team expects to complete the SWP guidance document in late 2019.

In-Kind Contributions

In-kind support is a cornerstone of the AWC's ability to address complex water management issues and is extremely valuable in helping the AWC to complete its work. Industry, government, and non-government organizations have all provided such support, largely through the participation of their staff. A number of organizations have also hosted meetings and other events. The AWC has tried to assign a dollar value to this support by examining time and travel costs and other contributions, but can confidently say that the true value of these contributions is both under-recorded and underestimated.

The total in-kind contributions of time for 2018 amounted to 2396 hours, which represents about \$172,100 in donated time. The chart below shows in-kind cash equivalent contributions from the four sector groups. In addition, the GoA provided office space to the AWC in 2018.

The AWC gratefully acknowledges Alberta Environment and Parks for providing a generous grant which covers core operating expenses. The AWC also acknowledges the Canadian Fuels Association for its contribution to the November recognition event.



Organizations

The following organizations supported the AWC through their generous in-kind contributions in 2018. These commitments have been instrumental in helping the AWC undertake its work and are deeply appreciated. The AWC also values the contributions from the many organizations that have been engaged behind the scenes and are too numerous to track.

Alberta Agriculture and Forestry	Capital Power
Alberta Chamber of Resources	City of Calgary
Alberta Energy	City of Edmonton
Alberta Energy Regulator	Crop Sector Working Group
Alberta Environment and Parks	Ducks Unlimited Canada
Alberta Forest Products Association	Environmental Law Centre
Alberta Health	EPCOR
Alberta Innovates	Fish Habitat Conservation Collective
Alberta Irrigation Projects Association	Imperial Oil
Alberta Lake Management Society	Intensive Livestock Working Group
Alberta Municipal Affairs	Métis Settlements General Council
Alberta Municipal Services Corporation	Milk River Watershed Council Canada
Alberta Newsprint Company	Rural Municipalities of Alberta
Alberta Urban Municipalities Association	Samson Cree Nation
Alberta Wilderness Association	Shell Canada
ATCO Power	South Peace Environmental Association
Beaver River Watershed Alliance	Town of Okotoks
Bow River Basin Council	TransAlta
Canadian Association of Petroleum Producers	First Nations Technical Services Advisory Group
Canadian Fuels Association	Water Conservation Trust of Canada
Chemistry Industry Association of Canada	

Other Resources

The AWC's reports and other materials can be obtained from the website or on request to staff. Other agencies and organizations have published materials that have been useful to the AWC and may be of interest to readers. Some of these are noted below.

AWC Documents

The following documents are available on the AWC website at www.awchome.ca

- *2019–2021 Business Plan* (2018)
- *Looking Back: Evaluating Sector Improvements in Water Conservation, Efficiency and Productivity* (2017)
- *Recommendations to Improve Lake Watershed Management in Alberta* (2017)
- *Recommendations to Improve Water Literacy in Alberta* (2016)
- *Recommendations to Improve Aquatic Invasive Species Management in Alberta* (2016)
- *Riparian Land Conservation and Management* (2014)
- *Sector Planning for Water Conservation, Efficiency and Productivity* (2013)
- *Recommendations to Improve Non-Point Source Pollution Management in Alberta* (2013)
- *Moving from Words to Actions – Recommendations to improve communication, coordination and collaboration between and among Water for Life partnerships* (2011)
- *Consensus Decision-Making Toolkit* (2010), published with the Clean Air Strategic Alliance
- *Provincial Ecological Criteria for Healthy Aquatic Ecosystems: Recommendations from the Alberta Water Council* (2009)
- *Recommended Projects to Advance the Goal of Healthy Aquatic Ecosystems* (2009)
- *Recommendations for Improving Alberta's Water Allocation Transfer System* (2009)
- *Healthy Aquatic Ecosystems – A Working Definition* (2008)
- *Water for Life, Recommendations for Renewal* (2008)
- *Intra-basin Water Movement: Major Principles and Recommendations* (2008)
- *Recommendations for Water Conservation, Efficiency and Productivity Sector Planning* (2008)
- *Strengthening Partnerships: A Shared Governance Framework for Water for Life Collaborative Partnership* (2008)
- *Recommendations for a New Alberta Wetland Policy* (2008)
- *Recommendations for an Alberta Wetland Policy Implementation Plan* (2008)
- *Recommendations for a Watershed Management Planning Framework for Alberta* (2008)
- *Water Conservation, Efficiency and Productivity: Principles, Definitions, Performance Measures and Environmental Indicators* (2007)
- *Water Policy Issues and Gaps* (2007)
- *Review of Implementation Progress of Water for Life, 2012–2015* (2017)
- *Review of Implementation Progress of Water for Life, 2009–2011* (2011)
- *Review of Implementation Progress of Water for Life, 2006–2008* (2009)
- *Review of Implementation Progress of Water for Life, 2005–2006* (2007)
- *Review of Implementation Progress of Water for Life, 2004/2005* (2005)

Annual Reports

All AWC annual reports from 2004 to 2018 are available on the website.

AWC Videos

AWC videos are available at www.awchome.ca/Publications/Webinars/tabid/168/Default.aspx

- AWC 101 (2018)
- AWC Process (2018)
- Source Water Protection in Alberta (2018)
- Droughts in Alberta: Learning from the Past and Planning for the Future (2018)
- Water Conservation, Efficiency and Productivity (2017)
- *Water for Life* Implementation Review (2017)
- Lakes in Alberta (2016)
- Water Literacy (2014)
- Aquatic Invasive Species (2013)
- Water Use Reporting (2010)

Water Conservation, Efficiency and Productivity (CEP) Sector Plans

Alberta's seven major water-using sectors have prepared CEP plans. These plans were voluntarily prepared and subsequently adopted by their respective sector organizations. In accordance with the AWC's Framework for sector plan development, the completed CEP plans were presented to the AWC for information only, not for approval or endorsement. The original plans and progress reports are available on the AWC's website at www.awchome.ca/Projects/CEP/tabid/209/Default.aspx.

Other Resources

Water for Life Strategy and Related Documents

A number of documents related to the *Water for Life* strategy are available online at www.alberta.ca/water-for-life-strategy.aspx

Watershed Planning and Advisory Councils

- Athabasca Watershed Council, www.awc-wpac.ca
- Battle River Watershed Alliance, www.battleriverwatershed.ca
- Beaver Watershed Alliance, www.beaverwatershedalliance.org
- Bow River Basin Council, www.brbc.ab.ca
- Lesser Slave Watershed Council, www.lswc.ca
- Mighty Peace Watershed Alliance, www.mightypeacewatershedalliance.org
- Milk River Watershed Council Canada, www.mrwcc.ca
- North Saskatchewan Watershed Alliance, www.nswa.ab.ca
- Oldman Watershed Council, <https://oldmanwatershed.ca>
- Red Deer River Watershed Alliance, www.rdrwa.ca
- South East Alberta Watershed Alliance, www.seawa.ca

Other Alberta Resources and Websites

- Land Stewardship Centre, www.landstewardship.org/our-work
- Alberta Innovates, Water Innovation Program, <https://albertainnovates.ca/funding/water-and-land/water-innovation-program>



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p.18-19	Anuja Ramgoolam



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